

FINANCIAL STATEMENTS

For The Years Ended September 30, 2016 and 2015







REPORT OF INDEPENDENT AUDITOR

The Board of Directors Sheriffs Ranches Enterprises, Inc. Live Oak, Florida

We have audited the financial statements of Sheriffs Ranches Enterprises, Inc. ("the Organization"), which comprise the statements of financial position as of September 30, 2016 and 2015, and the related statements of activities, cash flows, and functional expenses for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Organization's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Sheriffs Ranches Enterprises, Inc. as of September 30, 2016 and 2015, the changes in its net assets, and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

itto Morrison Wales & Lee, P.A.

BATTS MORRISON WALES & LEE, P.A.

Orlando, Florida February 9, 2017

BATTS MORRISON WALES & LEE, P.A. • CERTIFIED PUBLIC ACCOUNTANTS

STATEMENTS OF FINANCIAL POSITION

ASSETS

| | September 30, | | | |
|-----------------------------|---------------|-----------|------|---------|
| | 2016 | | 2015 | |
| ASSETS | | | | |
| Cash and cash equivalents | \$ | 262,636 | \$ | 340,474 |
| Inventories | | 355,555 | | 266,607 |
| Other assets | | 107,371 | | 85,733 |
| Property and equipment, net | | 305,927 | | 250,316 |
| Total assets | \$ | 1,031,489 | \$ | 943,130 |

LIABILITIES AND UNRESTRICTED NET ASSETS

| ACCOUNTS PAYABLE AND ACCRUED EXPENSES | \$ 225,778 | \$ 211,619 |
|---|-----------------|---------------|
| UNRESTRICTED NET ASSETS | 805,711 | 731,511 |
| Total liabilities and unrestricted net assets | \$ 1,031,489 | \$ 943,130 |

STATEMENTS OF ACTIVITIES

| | For The Years Ended | | |
|---|---------------------|-------------------|--|
| | September 30, | | |
| | 2016 | 2015 | |
| PUBLIC SUPPORT AND REVENUE | | | |
| Sales of donated goods | \$ 3,588,442 | \$ 3,329,589 | |
| Contributions | 18,158 | 32,493 | |
| Other revenue | 42,608 | 3,251 | |
| Total public support and revenue | 3,649,208 | 3,365,333 | |
| Expenses | | | |
| Program activities | 2,528,286 | 2,235,746 | |
| Grant to Florida Sheriffs Youth Ranches, Inc. | 450,000 | 475,000 | |
| Total program activities | 2,978,286 | 2,710,746 | |
| Supporting activities | | | |
| Management and general | 498,013 | 490,367 | |
| Fundraising | 98,709 | 89,163 | |
| Total supporting activities | 596,722 | 579,530 | |
| Total expenses | 3,575,008 | 3,290,276 | |
| CHANGE IN UNRESTRICTED NET ASSETS | 74,200 | 75,057 | |
| UNRESTRICTED NET ASSETS - Beginning of year | 731,511 | 656,454 | |
| UNRESTRICTED NET ASSETS - End of year | <u>\$ 805,711</u> | <u>\$ 731,511</u> | |

STATEMENTS OF CASH FLOWS

| | For The Years Ended September 30, | | | |
|--|--------------------------------------|-------------|----|-------------|
| | | 2016 | | 2015 |
| OPERATING CASH FLOWS | | | | |
| Cash received from sales of donated goods | \$ | 3,588,442 | \$ | 3,329,589 |
| Cash received from donors and other income | | 60,766 | | 35,744 |
| Cash paid for operating activities and costs | | (3,144,815) | | (2,710,725) |
| Grant to Florida Sheriffs Youth Ranches, Inc. | | (450,000) | | (475,000) |
| Net operating cash flows | | 54,393 | | 179,608 |
| INVESTING CASH FLOWS | | | | |
| Purchases of or improvements to property and equipment | | (132,231) | | (78,690) |
| Net investing cash flows | | (132,231) | | (78,690) |
| NET CHANGE IN CASH AND CASH EQUIVALENTS | | (77,838) | | 100,918 |
| CASH AND CASH EQUIVALENTS - Beginning of year | | 340,474 | | 239,556 |
| CASH AND CASH EQUIVALENTS - End of year | \$ | 262,636 | \$ | 340,474 |
| RECONCILIATION OF CHANGE IN UNRESTRICTED NET ASSETS TO NET OPERATING CASH FLOWS | | | | |
| Change in unrestricted net assets | \$ | 74,200 | \$ | 75,057 |
| Adjustments to reconcile change in unrestricted net assets to net | | | | |
| operating cash flows | | | | |
| Depreciation | | 76,620 | | 61,453 |
| Change in inventories | | (88,948) | | (24,053) |
| Change in other assets | | (21,638) | | 57,642 |
| Change in accounts payable and accrued expenses | | 14,159 | | 9,509 |
| Net operating cash flows | \$ | 54,393 | \$ | 179,608 |

STATEMENT OF FUNCTIONAL EXPENSES For The Year Ended September 30, 2016

| | | | Supporting activities | 5 | |
|--|-----------------------|---------------------------|-----------------------|-----------------------------|---------------------|
| | Program activities | Management and general | Fundraising | Total supporting activities | Total expenses |
| Salaries | \$ 1,041,946 | \$ 345,985 | \$ 49,061 | \$ 395,046 | \$ 1,436,992 |
| Payroll-related expenses | 258,574 | 74,951 | 10,841 | 85,792 | 344,366 |
| Total personnel-related expenses | 1,300,520 | 420,936 | 59,902 | 480,838 | 1,781,358 |
| Agency membership | 4,573 | 821 | 2,059 | 2,880 | 7,453 |
| Utilities | 159,395 | 1,060 | _ | 1,060 | 160,455 |
| Building and grounds repair and | , | , | | , | |
| maintenance | 25,109 | 244 | _ | 244 | 25,353 |
| Furniture and equipment rental and | | | | | |
| maintenance | 9,495 | 5,143 | _ | 5,143 | 14,638 |
| Printing and office supplies | 10,315 | 1,490 | 1,355 | 2,845 | 13,160 |
| Insurance | 46,671 | 3,035 | 1,247 | 4,282 | 50,953 |
| Communications | 31,432 | 1,625 | _ | 1,625 | 33,057 |
| Postage and freight | 4,079 | _ | 854 | 854 | 4,933 |
| Supplies | 25,918 | 12 | 6,799 | 6,811 | 32,729 |
| Professional services | 1,335 | 22,359 | _ | 22,359 | 23,694 |
| Noncash - sales expense | 17,146 | — | 46 | 46 | 17,192 |
| Bank fees | 60,848 | 90 | _ | 90 | 60,938 |
| Rent expense and real estate tax | 603,260 | _ | _ | _ | 603,260 |
| Travel | 10,472 | 14,587 | 7,554 | 22,141 | 32,613 |
| Personnel services | 3,554 | 1,239 | 35 | 1,274 | 4,828 |
| Vehicle expense | 123,268 | 6,100 | 4,166 | 10,266 | 133,534 |
| Community affairs | 95 | 25 | 13,317 | 13,342 | 13,437 |
| Staff recruitment and development | 14,352 | 1,241 | 1,375 | 2,616 | 16,968 |
| Depreciation and disposals | 76,449 | 171 | _ | 171 | 76,620 |
| In-kind gift to Florida Sheriffs Youth | | | | | |
| Ranches, Inc. | | 17,835 | | 17,835 | 17,835 |
| Total expenses prior to Grant to Florida Sheriffs Youth Ranches, Inc. | 2,528,286 | 498,013 | 98,709 | 596,722 | 3,125,008 |
| Grant to Florida Sheriffs Youth Ranches, Inc. | 450,000 | | | | 450,000 |
| Total expenses | <u>\$ 2,978,286</u> | <u>\$ 498,013</u> | <u>\$ 98,709</u> | <u>\$ 596,722</u> | <u>\$ 3,575,008</u> |

STATEMENT OF FUNCTIONAL EXPENSES For The Year Ended September 30, 2015

| | | | Supporting activities | ; | |
|--|-----------------------|---------------------------|-----------------------|---|---------------------|
| | Program activities | Management and general | Fundraising | Total supporting activities | Total expenses |
| Salaries | \$ 921,230 | \$ 337,830 | \$ 46,955 | \$ 384,785 | \$ 1,306,015 |
| Payroll-related expenses | 243,528 | 76,202 | 10,976 | 87,178 | 330,706 |
| Total personnel-related expenses | 1,164,758 | 414,032 | 57,931 | 471,963 | 1,636,721 |
| Agency membership | 4,816 | 1,099 | 327 | 1,426 | 6,242 |
| Utilities | 140,132 | 981 | _ | 981 | 141,113 |
| Building and grounds repair and | | | | | |
| maintenance | 32,173 | 78 | _ | 78 | 32,251 |
| Furniture and equipment rental and | | | | | |
| maintenance | 9,079 | 1,589 | _ | 1,589 | 10,668 |
| Printing and office supplies | 7,317 | 2,045 | 2,407 | 4,452 | 11,769 |
| Insurance | 55,275 | 3,486 | 1,279 | 4,765 | 60,040 |
| Communications | 27,623 | 1,260 | _ | 1,260 | 28,883 |
| Postage and freight | 2,749 | , | _ | _ | 2,749 |
| Supplies | 15,161 | 38 | 7,225 | 7,263 | 22,424 |
| Professional services | 419 | 26,037 | _ | 26,037 | 26,456 |
| Noncash - sales expense | 18,021 | _ | _ | · | 18,021 |
| Bank fees | 48,625 | _ | _ | _ | 48,625 |
| Rent expense and real estate tax | 516,076 | _ | _ | _ | 516,076 |
| Travel | 7,016 | 9,167 | 3,812 | 12,979 | 19,995 |
| Personnel services | 3,424 | 1,034 | 66 | 1,100 | 4,524 |
| Vehicle expense | 111,301 | 5,186 | 2,575 | 7,761 | 119,062 |
| Community affairs | _ | _ | 11,097 | 11,097 | 11,097 |
| Staff recruitment and development | 8,168 | 1,481 | 2,444 | 3,925 | 12,093 |
| Depreciation and disposals | 63,613 | 85 | _ | 85 | 63,698 |
| In-kind gift to Florida Sheriffs Youth | | | | | |
| Ranches, Inc. | | 22,769 | | 22,769 | 22,769 |
| Total expenses prior to Grant to Florida Sheriffs Youth Ranches, Inc. | 2,235,746 | 490,367 | 89,163 | 579,530 | 2,815,276 |
| Grant to Florida Sheriffs Youth Ranches, Inc. | 475,000 | | | | 475,000 |
| Total expenses | <u>\$ 2,710,746</u> | <u>\$ 490,367</u> | <u>\$ 89,163</u> | <u>\$ </u> | <u>\$ 3,290,276</u> |

NOTES TO FINANCIAL STATEMENTS

NOTE A – NATURE OF ACTIVITIES

Sheriffs Ranches Enterprises, Inc. ("the Organization") is a Florida not-for-profit corporation formed in 2005. The Organization is a supporting organization of Florida Sheriffs Youth Ranches, Inc. ("FSYR"). The primary purpose of the Organization is to operate the productive enterprises of FSYR. The Organization fulfills its purpose through the help of community donors who provide goods for sale in the Organization's thrift stores. The Organization operates a vehicle sales lot and six thrift stores in Citrus, Pinellas, Suwannee, Pasco, Lake, and Marion Counties (all in Florida).

NOTE B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Cash and cash equivalents

The Organization considers investment instruments purchased or donated with original maturities of three months or less to be cash equivalents.

Inventories

Inventories consist primarily of donated goods which have been processed and are ready for sale. Inventories are recorded at their estimated net realizable value.

Property and equipment

Property and equipment are stated at cost, if purchased, or estimated fair value on the date of donation, if donated. The Organization uses the straight-line method of depreciating property and equipment over the estimated useful lives of the related assets.

Income taxes

The Organization is exempt from federal income tax as an organization described in Section 501(c)(3) of the Internal Revenue Code and from state income tax pursuant to Florida law. The Organization is further classified as a public charity and not a private foundation for federal tax purposes. The Organization has not incurred unrelated business income taxes. As a result, no income tax provision or liability has been provided for in the accompanying financial statements. The Organization has not taken any material uncertain tax positions for which the associated tax benefits may not be recognized under accounting principles generally accepted in the United States of America.

Use of estimates

Management uses estimates and assumptions in preparing the financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and reported revenues and expenses. Significant estimates used in preparing these financial statements include those related to the estimated useful lives of property and equipment. Actual results could differ from the estimates.

Subsequent events

The Organization has evaluated for possible financial statement reporting and disclosure subsequent events through February 9, 2017, the date as of which the financial statements were available to be issued.

NOTE C – CONCENTRATION OF CREDIT RISK

The Organization maintains its cash and cash equivalents in deposit accounts which may not be federally insured, may exceed federally insured limits, or may be insured by an entity other than an agency of the federal government. The Organization has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk related to cash and cash equivalents.

NOTES TO FINANCIAL STATEMENTS

NOTE D – PROPERTY AND EQUIPMENT

Property and equipment consisted of the following:

| | September 30, | | | |
|---|---------------|-------------------|----|-----------|
| Category | | 2016 | | 2015 |
| Land and land improvements Buildings and building improvements | \$ | 80,148 | \$ | 80,148 |
| (including leasehold improvements) | | 498,864 | | 458,534 |
| Furniture, fixtures, and equipment | | 209,786 | | 158,340 |
| Vehicles | | 444,992 | | 405,247 |
| Total property and equipment | | 1,233,790 | | 1,102,269 |
| Less: Accumulated depreciation | | <u>(927,863</u>) | | (851,953) |
| Net property and equipment | <u>\$</u> | 305,927 | \$ | 250,316 |

Depreciation expense amounted to \$76,620 and \$61,453 during the years ended September 30, 2016 and 2015, respectively.

NOTE E - GRANT TO FLORIDA SHERIFFS YOUTH RANCHES, INC.

The Organization transfers excess funds accumulated from operations to FSYR. Excess funds are determined by estimating net income and working capital requirements during the budgetary process. Excess funds granted to FSYR were \$450,000 and \$475,000 during the years ended September 30, 2016 and 2015, respectively.

NOTE F – RETIREMENT PLAN

The Organization contributes to a 401(k) profit-sharing plan ("the Plan") sponsored by FSYR. All employees age 20.5 and older are eligible to participate in the Plan. Participating employees may elect to make salary deferral contributions to the Plan. The Plan requires the Organization to make matching contributions of up to 3% of an employee's annual compensation up to a maximum of 5% (increasing by 50% of salary deferrals between 3% and 5% of an employee's annual compensation). The Organization contributed approximately \$23,000 and \$22,000 to the Plan during the years ended September 30, 2016 and 2015, respectively. The Organization may also provide an additional discretionary matching contribution to the Plan. No additional discretionary matching contributions were made to the Plan during the years ended September 30, 2016 and 2015.

NOTES TO FINANCIAL STATEMENTS

NOTE G – OPERATING LEASES

The Organization leases building space under operating lease agreements. Rent expense (including common area maintenance and other charges) related to such leases was approximately \$600,000 and \$514,000 during the years ended September 30, 2016 and 2015, respectively.

Future minimum rental payments under noncancellable operating leases are approximately as follows:

| Year Ending <u>September 30.</u> | |
|-------------------------------------|---------------------|
| 2017 | \$ 468,000 |
| 2018 | 356,000 |
| 2019 | 284,000 |
| 2020 | 279,000 |
| 2021 | 188,000 |
| Total | \$ <u>1,575,000</u> |